Acknowledgments

I begin my acknowledgments with my academic advisors from Columbia University's political science department. Although this book has evolved significantly from its original form as a dissertation, I am indebted to the inspiration that these colleagues have provided and continue to provide. So, I extend my deepest gratitude to Ira Katznelson, Robert Shapiro, Ester Fuchs, and Robert Lieberman. I also owe special thanks to Nancy Degnan, who helped guide me down the road toward a Ph.D. in the first place. Thank you all for your guidance and friendship. I also want to recognize the grants and fellowships that I received from various departments at Columbia University, especially the Public Policy Consortium Fellowship and the Center for Urban Research and Policy, which facilitated the timely completion of my doctoral studies.

My gratitude extends to Seton Hall University, specifically the political science department and its chair, Joseph Marbach, for the time and support given to finish this project. Transcending the axiom "the best dissertation is a done dissertation," Joe reminded me that the best dissertation is a published book. Obviously none of this would have happened without an editor. I feel very fortunate that the University of Michigan Press made this an enjoyable experience. Specifically, I thank Jim Reische for believing in my work and for patiently directing me through this publication process.

The assistance of many individuals in libraries and archives across the country was critical to the data collection for this manuscript, and a few deserve special mention. I am grateful to Gus Stamatopoulos of the Lehman Library at Columbia University for facilitating access to the state agency collection and, thereby, expediting the completion of my research. I also want to thank Timothy Slaughter, Reference Librarian at Harvard University's Littauer Library, for his assistance in locating critical state

and national government documents, and the Widener Library Circulation Services at Harvard College Library for granting me access to these collections. I also want to acknowledge assistance from the staff at the National Archives in Bethesda, Maryland, as I combed through boxes and volumes of Department of Labor records.

I next turn to my family. It seems a lifetime ago since I started this project. In fact, it has been many lifetimes. Since I started down this road in 1994, I have experienced both heartbreak and heartfelt joy, balancing the deaths of some of the most significant people in my life and the births of the two most important people in my life. Throughout, I have been fortunate to have a family that has consistently and selflessly given me their love, support, and encouragement. To my grandparents, who each in their own way were critical to my education, as well as my rearing, Lucy Ainilian Kaprelian, Edward Karnig Kaprelian, Esther Price Ward, and Stuart E. Ward Sr.: I miss you, but I know that you are smiling and sharing this with me, wherever you are. To my mother, Helen Kaprelian Ward: thank you for being my most honest critic, my most dedicated fan, and my best friend. To my father, Stuart E. Ward Jr.: thank you for introducing me to the path of political inquiry and for opening my eyes that the left is right. To my brother, Stuart Edward Ward: thank you for being you and for encouraging me, in your own special way, to always strive to be a better person. To my son, my heart, Jairo Karnig Stuart Gonzalez Ward: your birth both challenged and inspired me, and in the end, you made me a better scholar in addition to making me a mother. To my daughter, my soul, Ani Helen Elizabeth Esther Gonzalez Ward: thank you for reminding me every day that we must not forget our spirit and our passion, because that is what makes everything in life worthwhile. I thank my children for being patient, for sharing me with my work, and for bringing a smile to my heart. To my family: thank you all for giving me the courage and strength to pursue my dreams. I love you very much.

Finally, to my husband, Ivan D. Gonzalez: I am indebted to you for editing numerous drafts with a mighty pen and for the countless conversations and debates about my research, resulting in a better organized and better argued book. In many ways this has been a joint venture and a joint achievement. Most of all, thank you for being there for me all these years, encouraging me to forge ahead while finding a balance in my life . . . by being that balance in my life. It is a small but heartfelt acknowledgment: I dedicate this book to you.